



# Open Government Partnership

## 2nd. Action Plan Uruguay 2014 - 2016







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# Introduction

Uruguay is a country recognized in the Latin American context for having a stable democratic regime, with government entities that are independent from the executive branch and an intense exercise of direct democracy mechanisms, such as referendum and plebiscite.

Within such framework, making progress in the governance model of Open Government sets forth the challenge of providing citizens with new ways of approaching the Government that imply the traditional exercise of citizens' rights and obligations, and complete those rights and obligations with permanent participative and collaborative exercise opportunities, bringing citizens closer to the administration.

Nowadays, knowledge and information technologies open endless possibilities for governments and citizens in this field; governments possess much information that can (and must) be shared with citizens; while citizens have much knowledge and skills which may be conveyed to the administration for everybody's benefit.

This Action Plan, the second submitted by Uruguay in the context of the Alliance for Open Government, aims at maximizing the efforts of the Uruguayan government towards opening information and creating participative spaces, as well as promoting the embrace, by citizens, of their new role.





## Efforts made to date

Uruguay, on its first Open Government Action Plan, has focused its efforts on this subject around three main action lines: enhancement of public integrity, a more efficient management of public resources and improvement in public services rendered to the citizens.

### Enhancement of Public Integrity

**Access to Public Information.** Since its creation, the Public Information Access Unit (UAIP) has intended to inform and raise awareness, with the objective of fostering the construction, institutionalization and deepening of a transparency culture in the country. To these effects, the Unit based its efforts on:

- **Strengthening the transparency culture.** The Public Information Access Unit (UAIP) carried out a set of actions so that the relevant individuals may learn and be trained regarding the Access to Public Information Act, and the obligations it sets forth.
- **National Transparency Award.** This award appears as the top national recognition for public Institutions that stand out for their efforts in support of transparency, for which they become role models. The National Transparency Award is now in its third edition, and over 20 entities have participated with 40 different projects to date.



*The Transparency Award is now in its third edition and over 20 entities have participated with 40 projects to date*

**Citizen e-participation.** This initiative aims at promoting that entities from the Central Administration adopt standards of citizen participation and interaction by means of electronic channels. The Agency for the Development of E-Government and Information and Knowledge Society (AGESIC) defined, during 2012, a series of good practices for public institutions, in order to standardize the opening and treatment of these spaces. Also, public servants were trained to prepare e-Participation opportunities (where more public servants were later trained), and research was carried out among citizen participation leaders to learn their opinion. In addition, a site was generated where the citizenship can view citizen participation news: [www.participacionciudadan.gub.uy](http://www.participacionciudadan.gub.uy).

*Workshops for public servants took place on preparation of e-Participation opportunities, with over 50 attendees.*





**Open Government Data.** The National Open Data Catalogue was created in December 2012. 17 entities are releasing 95 sets of open data, guides for the publication of open data were developed and 200 people (public servants and citizens) were trained to bring information to the different parties involved.

**Dateidea.uy.** The first open data contest was carried out - dateidea.uy – which is now in its third edition. It provides three categories: “existing applications”, for pioneers, “prototypes”, for those who use catalogue data with new applications, and finally a category for original “ideas” sought to be developed.



**Confdatos.uy.** Uruguay was venue of the First Open Data Regional Conference, for Latin America and the Caribbean.

International Open Data leaders, political actors, members of the Civil Society, technicians and researchers gathered in Montevideo on June 26<sup>th</sup>- 27<sup>th</sup>, 2013 at the Radisson Hotel.

The objective of this meeting was to strengthen and expand the Government Open Data strategies in the region, as well as increase the number of countries and governments involved in the data opening initiatives.

**Data Journalism.** Some workshops addressed to journalists took place as an initiative to promote data journalism in Uruguay. Also, the 2<sup>nd</sup> Databootcamp of Latin America was carried out, attended by journalists, developers and experts from England, France, Germany, Spain and Argentina.

*1<sup>st</sup> Open Data Regional Conference organized for Latin America and the Caribbean, 600 attendants, 1900 on-line participants, 106 speakers, 122 panels.*

 **Conferencia Regional  
de Datos Abiertos para  
América Latina y el Caribe**  
26 y 27 de Junio, Montevideo - Uruguay





*In 2012, the Agency of Government Contracts and Purchases was created. Currently, it is developing the Single Register of State Suppliers (RUPE), which is already working in four entities.*

### **A more efficient management of public resources**

**Agency of Government Contracts and Purchases (ACCE).** Purchase is an essential element in a country's public administration, relating the financial system to the social and economic bottom-line. In view of this, the Agency of Government Contracts and Purchases was created in 2012.

Currently, ACCE is in the process of developing the Single Register of State Suppliers (RUPE) which allows entering and keeping information about all legal entities and individuals interested in entering into contracts with the Government updated. Its objective is to make all relevant information available to public entities when hiring a company, providing immediate access from a single place. The RUPE is working in four entities: AGESIC, CGN, UTE and the Central Administration.

**GRP (Government Resource Planning).** With the GRP, a planning, information and management system was created, to introduce efficiency and efficacy to the use of material and economic resources. On June 13<sup>th</sup>, 2013, the first stage of the project ended when the GRP was launched in AGESIC. A new stage is being prepared which implies the implementation of this tool in the Presidency of the Republic.

**Electronic File System.** One of the objectives set forth for 2015 is to have an Electronic File System throughout the Central Administration. In 2012, it was implemented for The Ministry of the Interior, the Ministry of Work and Social Security and the Government Accountability Office. In 2013, it was implemented at INE and AIN and it is under implementation at MTOP. BPS partially implemented it, in its own facilities; IMSJ and INAVI are being trained to implement it in their own facilities.





**Uruguay Concurso.** Since 2011, this professional recruiting and selection system is available, to search for the best candidates to work with the Government ([www.uruguayconcurso.gub.uy](http://www.uruguayconcurso.gub.uy)).

The project has made progress in this period in other types of related initiatives, such as building a virtual community among the Human Management areas of the Central Administration. An Assessment Management System was also implemented, through which the assessment tests of contest call candidates are automated by means of an IT system, enhancing the process transparency, and allowing candidates to access automatic assessments upon completion of the test.

**National Public Software.** Within the framework of Government's resources optimization, Uruguay set the objective of developing a National Public Software strategy. In December 2012, the initiative was launched and the first application was made available: the Electronic Agenda System (SAE) of IMM, as well as the State portal sub-home -[softwarepublico.gub.uy](http://softwarepublico.gub.uy)- that allows accessing all the information and the applications catalogue. Currently, the national public software catalogue has 6 applications available.

*An Assessment Management System was implemented, increasing the transparency of the process and allowing candidates to have automatic assessments upon completion of the test*

The screenshot shows the website [softwarepublico.gub.uy](http://softwarepublico.gub.uy). At the top, there is a search bar with the text "Buscar en todos los sitios del Estado Uruguayo" and a "Buscar" button. Below the search bar, there are two main content areas. The left area features the logo for "Software Público Uruguayo" and a brief description: "Software Público Uruguayo es aquel software de interés para el Estado y la sociedad uruguaya, que puede ser utilizado, compartido, modificado y distribuido libremente." The right area is titled "Catálogo de Aplicaciones" and lists two applications: "Nomenclator digital de Maldonado" and "Agenda Electrónica en Intendencia de Montevideo y BPS".





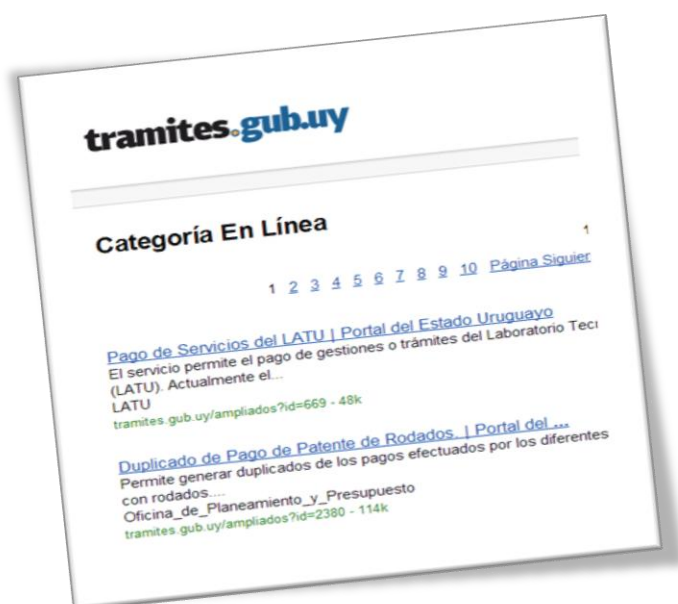


## Enhancement of Public Services Provision

**Paperwork and services.** This initiative aims at improving the availability of the services and paperwork, by electronic means, and at facilitating citizens' access to all proceedings to be carried out before the government.

- **Online services and paperwork.** During 2012, we advanced in a series of initiatives tending to identify the most relevant paperwork for citizens. A indicator and paperwork simplification model was designed which helps institutions to further advance with these processes. Also, the Paperwork Simplification Decree (178/013) was enacted, which aims at eliminating steps by means of interoperability, and at making it easier among institutions.
- **tramites.gub.uy.** Throughout this period, the procedures and paperwork catalogue - <http://tramites.gub.uy> – was consolidated. It now has over 1,700 procedures of the central administration and local governments. There, citizens can obtain information regarding procedures and paperwork to be carried out before the government, as well as tools to interact and collaborate to enrich this information.

*In 2013, the Paperwork Simplification Decree was enacted, which aims at eliminating steps by means of interoperability, and at making it easier among institutions.*





***www. tramites.gub.uy***  
*has information about more than 1,700 proceedings from the central administration and the local governments. Citizens have access to more than 250 proceedings that may be completely initiated or carried out online*

*During 2013, the tramites.gub.uy portal showed over 1,200,000 visits.*

**Citizens' E-Funds.** E-funds constitute a financial and technical aid mechanism addressed to entities of the Central Administration, for the development of Electronic Government solutions. These solutions aim at innovating in the relationship between citizens and the public administration, making the best possible use of technology.

The first call for e-funds was launched as expected. Proposals were selected and 3 of them are already implemented: consumer price access mobile version, open data of the consumer price system and improvements to the steps required to obtain and renew the national passport.

*The first call for e-funds was launched. Proposals were selected and 3 of them are already implemented*

**Money transfers.** MIDES has increased the limit of the Uruguayan Social Card (TUS) by means of two strategies: on the one hand, through the implementation of the act that exempts those who purchase using the card from VAT, and, on the other hand, through the semiannual adjustment of its amount based on the IPAB (food and beverage price index). Also, the requirements for obtaining a TUS card were made more flexible for certain emergency situations and for more vulnerable population, such as: imprisoned individuals, victims of human trafficking, users of refuges, trans population, families that are beneficiaries of priority programs (*Jóvenes en Red, Uruguay Crece Contigo, Cercanías*). In July, 2013, 64,000 homes received TUS cards, among which 28,000 received duplicated TUS cards.





# Process in Uruguay

The Open Government Action Plan 2014-2016 stems from a process conducted by the government, which takes into account the participation of the academia and members of the Civil Society in different occasions.

AGESIC, in its role as facilitator, set for 2014 the objective of improving the generation processes of the Plan for Uruguay. To this effect, it implemented specific actions:

- The enlargement of the Open Government Work Group by introducing 2 representatives of the Civil Society, 1 representative of the academia, representatives of local governments and UNESCO as a third-party observer.
- The improvement of the public consultation processes, developing two stages: the first one for consultation regarding some proposals of government entities, and the second one for consultation regarding the plan's draft.
- The development of two Discussion Meetings, jointly coordinated within the field of the Open Government Work Group.

Actually, the organizations clustered in the Open Government Network were the ones in which there was a greater participation by the Civil Society throughout the process.

The preparation process of the Open Government National Action Plan 2014-2016 can be summarized in the following components:

- Work group formation.** A work group composed of the government, the Civil Society and the academia is formed, which is in charge of agreeing upon criteria for creating the Action Plan, defining and assessing the citizen participation processes, collaborating with the review of the initiatives and the plan, and strengthening the promotion of all the initiatives.
- Call for entities and Civil Society.** Different actions were established for calling entities to be part of the Action Plan.
- Citizen Participation.** Different participation opportunities and modalities were established, some of them of consultation regarding actions and others to improve or introduce new initiatives to the Plan (Work group composition, Citizen consultation and Open Government Discussion Meetings).
- Creation of Uruguay 2014 – 2016 plan and Approval**
- Review Mechanism** (annual)
- Commitment follow-up mechanism**
- Follow-up mechanism of Discussion Meeting recommendations**





## Process Components

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### Work group formation

By resolution of the President of the Republic, a work group for the preparation of the Plan was originally formed. It was composed of representatives of the Planning and Budgeting Office (OPP), the Ministry of Economic and Financial Affairs (MEF), the Ministry of Foreign Affairs (MRREE), the National Statistics Bureau (INE), the Public Information Access Unit (UAIP) and the Agency for the Development of E-Government and Information Society (AGESIC).

The model included the enlargement of said work group, enabling the inclusion of other parties: local governments, Civil Society and academia. For this purpose, AGESIC's Honorary Board of Directors formally invited a representative of the Political Sciences Degree of the University of the Republic, two representatives of the organized Civil Society and a representative of the Mayors' Congress.

The members of the work group acted horizontally, with similar responsibilities. The group, as a whole, was in charge of contributing to the preparation of the Action Plan and its follow-up, and of supporting the promotion of the Open Government.

#### *AGESIC's role as process coordinator*

By resolution of the Presidency of the Republic, dated November 20<sup>th</sup>, 2011, AGESIC was appointed to coordinate, manage and monitor the work group responsible for preparing the Plan.

#### *UNESCO's role as process observer*

The possibility of introducing a party to participate throughout the Plan's preparation process as guarantee was considered. Given the participative focus of the Action Plan and the intention of generating a process model for its preparation, the introduction of a neutral party was deemed important, to closely monitor the process, participating in the working meetings with the government, the Civil Society and the Academia.

The United Nations Educational Scientific Cultural Organization (UNESCO) was invited in the capacity as auditing international entity for the approval and development process of the Open Government Plan. UNESCO participated in the periodical meetings of the Work Group and in the organization of the Open Government Discussion Meetings, and will have an important role in monitoring the Plan.





## *The role of the Organized Civil Society*

By resolution of the Honorary Board of Directors of AGESIC, two organizations joined the work group for the preparation and monitoring of the plan and to represent the Civil Society: CAinfo and ANONG (Resolution No. 22/2013).

Later, some organizations of the Civil Society requested the government to amend the resolution and to grant autonomy so that Civil Society could choose its representatives. As a consequence, Resolution No. 36/2013 was issued providing for the following: “To invite a representative of the Political Sciences Degree of the University of the Republic, two representatives of Civil Society and a representative of the Mayors’ Congress, in order to form a work group which, together with the entities mentioned in the Resolution of the President of the Republic No. 595/011 dated November 22<sup>nd</sup>, 2011, shall participate in the preparation of the Open Government Plan 2013 – 2014”.

The role of the Civil Society in the work group focused on the contribution to the preparation and promotion of the plan and the coordination of the entire process with other organizations of the Civil Society, as well as providing the government with notices and proposals to enhance the effective participation mechanisms. The Open Government Network, which gathers 14 organizations (*CAinfo- Centro de Archivos y Acceso a la Información Pública, CESOL- Centro de Estudios de Software Libre, Cotidiano Mujer, Creative Commons Uruguay (CC Uy), DAC- Derecho a la Cultura, DATA- Datos Abiertos Transparencia y Acceso a la Información Pública, El Abrojo, El Tejano, Mujer Ahora, MYSU- Mujer y Salud Uruguay, Observatorio del Sistema de Justicia- Fundación Justicia y Derecho, Red Pro Sistema Nacional Integrado de Cuidados, Red-Consumidores en Red de Confianza, Uruguay Transparente*), took the largest part in the process.

## Call for organizations

All the public organizations affected by the National Open Government Action Plan 2014 – 2016 were formally called by AGESIC as the entity responsible for the process.

**1<sup>st</sup> Call:** At first the interested organizations were invited to be part of an informative talk about the initiative and the Plan. In this occasion the aim was to share Open Government concepts, the characteristics of the projects that can be part of the plan, as well as having a direct contact with the organizations, clearing doubts and collaborating in the identification of potential initiatives.

**2<sup>nd</sup> Call:** Then a second dissemination of the plan was carried out for the organizations effectively invited to submit projects, the basis for the presentation of the same and the explanatory material needed.

Once the projects are presented in the established format, the working group analyzed them in a pre-selection process. This process was dynamic; the projects received were commented by the group and adjusted by the responsible organizations (specially with regards to clarity and goals’ measurability), in order to agree on the final version.





## Public enquiry

First stage: An e-participation space was opened so that citizens could electronically comment on the projects preselected to make up the plan. Given the subject's complex nature, it was considered convenient to open participation spaces related to each project, so that citizens may get information about the initiative and send their contributions or suggestions in connection therewith.

Projects were published in AGESIC's website and were classified by interest subject; citizens had the chance to comment (without the need of authentication) and AGESIC sent each comment to each project leader.

This was a consultative stage, so that entities would then consider such comments, doubts or suggestions.

Second stage: A second stage was opened having the plan's draft in order to incorporate new observations.

### Summary of enquiries made through the website.

Stages	Enquiry Type	Promotion Plan	Received Contribution
First public enquiry stage.	Projects submitted for the Action Plan by State entities were published and the possibility of making suggestions and comments was made available.  Period: October 14 <sup>th</sup> to December 15 <sup>th</sup> 2013.	<ul style="list-style-type: none"> <li>It was promoted through websites (AGESIC, Presidency of the Republic, at State portal - citizen participation subhome, in Open Government, at social networks and through AGESIC's brochure + info having 2000 subscribers.</li> <li>It was promoted in 4 media channels (El Espectador, el Observador, Portal 180 and El País).</li> <li>It was promoted in workshops throughout the country, in the following provinces: Rocha, Salto, Soriano, Durazno, Tacuarembó.</li> <li>It was promoted in AGESIC's annual event in 2013.</li> </ul>	34 comments were received, of which: <ul style="list-style-type: none"> <li>20 were doubts relating to the projects' scope.</li> <li>10 were comments stating agreement with proposals.</li> <li>4 were comments making suggestions to improve the project's scope.</li> </ul>





		<ul style="list-style-type: none"><li>• Mailing campaign to 30 Civil Society organizations related to the subject of projects and to all 18 local councils in the city of Montevideo.</li><li>• A contribution was requested from the group members for promotion.</li></ul>	
Second enquiry stage.	The plan's draft was published. Period: July 18 <sup>th</sup> 2014.	<ul style="list-style-type: none"><li>• It was promoted through websites (AGESIC, Presidency of the Republic, at State portal - citizen participation subhome, in Open Government, at social networks and through AGESIC's brochure + info having 2000 subscribers.</li><li>• A contribution was requested from the group members for promotion.</li></ul>	No comments were received through the website.





## Open Government Discussion Meetings

This initiative arises from the need to create a joint construction environment between government, Academia and Civil Society which contributes to the Action Plan and the Open Government in general.

The aim is to generate a discussion on several related subjects, to propose a list of topics in order to advance on the subject and to identify initiatives to be included in the National Action Plan 2014-2016.

**The work group agreed to include all proposals made by participants of Discussion Meetings as attachments to the Plan. The Work Group, and particularly AGESIC, agreed to develop all necessary activities to advance on the process of discussion meetings and to give rise to, to the extent possible, further agreements. This process, as well as the follow-up process of all proposals, was included in commitment 1.2 of this plan.**

Three subject meetings were projected for 2014, in connection to

- Open Government and Public Information Access
- Open Government and Electronic Government
- Transparency, Accountability and Anti-corruption
- 

The first meeting, **Open Government and Public Information Access**, took place last May and was attended by 38 people. They were representatives of 7 government organizations, 8 Civil Society organizations and 3 representatives of the academic sector. The meeting was chaired by Gustavo Gómez, advisor of the Presidency of the Republic of Uruguay, researcher, consultant and university professor, former National Telecommunications and Audiovisual Communication Services Director of Uruguay. RedGealc was in charge of preparing reports on such stage.

On such stage, 27 proposals were submitted by the Civil Society, 11 of which were turned into goals via 6 commitments. With the remaining proposals, the work group will develop a set of activities to seek, inform and give rise to agreements between different parties. See Annex 3 – Proposal Follow-up Sheet

The second meeting, **Open Government and Electronic Government**, took place in June and was attended by 43 people. They were representatives of 12 government entities, 6 Civil Society organizations, 4 representatives of the academic sector and CUTI as companies' representative. RedGealc was again in charge of preparing reports and the meeting was chaired by Mariano Grecco, computer project advisor at ANSES, former sub-secretary of management technologies of the Presidency of the Cabinet of Ministers (Argentina).

On such stage, 36 proposals were submitted by the Civil Society, 14 of which were turned into commitment goals. With the remaining proposals, the work group will develop a set of activities to seek, inform and give rise to agreements between different parties. See Annex 3 – Proposal Follow-up Sheet

63 proposals were collected from such meetings. A chart summarizing the current stage of each proposal is shown below:







Proposal stage	Meeting 1	Meeting 2	Total proposals
Agreement	1	4	5
Commitment	11	14	25
Under study	0	1	1
Proposal	15	17	32
<b>Total proposals per meeting</b>	<b>27</b>	<b>36</b>	<b>63</b>

The third meeting "Transparency, Accountability and Anti-corruption" is included in the plan as a goal within commitment 1.2.

### ***Follow-up process of meeting results***

Since the participation space of meetings has a consultative (not binding) nature, the Work Group in charge of making up the Plan defined a follow-up process of proposals derived therefrom, so as to guarantee all people involved that such space is indeed useful and that the contributions will be considered and valued accordingly by the corresponding government parties.

The process begins with a Meeting Recommendations document, which includes all proposals made by participants.

The Work Group analyzes each proposal collected and labels it according to the abovementioned categories. Each category implies a different action:

- a) Commitment: The Meeting Recommendation is collected by the corresponding government party who commits to carry out goals, objectives and scope. Such commitment is added to the Action Plan and is followed-up like the rest of the Plan's commitments.
- b) Agreement: the Meeting Recommendation is agreed by the different parties involved; the scope details and project goals should then be defined in order to turn it into a Plan Commitment. The Work Group has to follow such agreement and later include it in future Action Plan updates.
- c) Under study: The Meeting Recommendation is under study by the relevant authorities; the Work Group has to collect such assessment results and coordinate future work instances between the parties involved.
- d) Submitted proposal: the Meeting Recommendation was collected in the Discussion Meeting; the Work Group has to notify the relevant authorities about the proposal .

From the meetings carried out through the closing of the Action Plan, a series of recommendations were collected which were translated into 7 Government commitments and 21 related goals, agreed by Civil Society, Government, Academia and Company parties. **See Annex 3 – Proposal Follow-up.**





## **Closing of Uruguay 2014– 2016 plan, review and follow-up**

All plan projects have goals for the 2014-2016 period. Therefore, the plan should be annually reviewed so that its original content is adjusted and new projects from the period are incorporated in the future. Mainly, we expect to be able to incorporate the progress identified in the Discussion Meetings following subsequent negotiation with the affected entities.

### *Plan follow-up process*

The work group will be in charge of such follow-up, thereby asserting the commitment of all interested parties in the transparency of the Open Government National Action Plan 2014 - 2016 results measurement process.

The Action Plan follow-up includes:

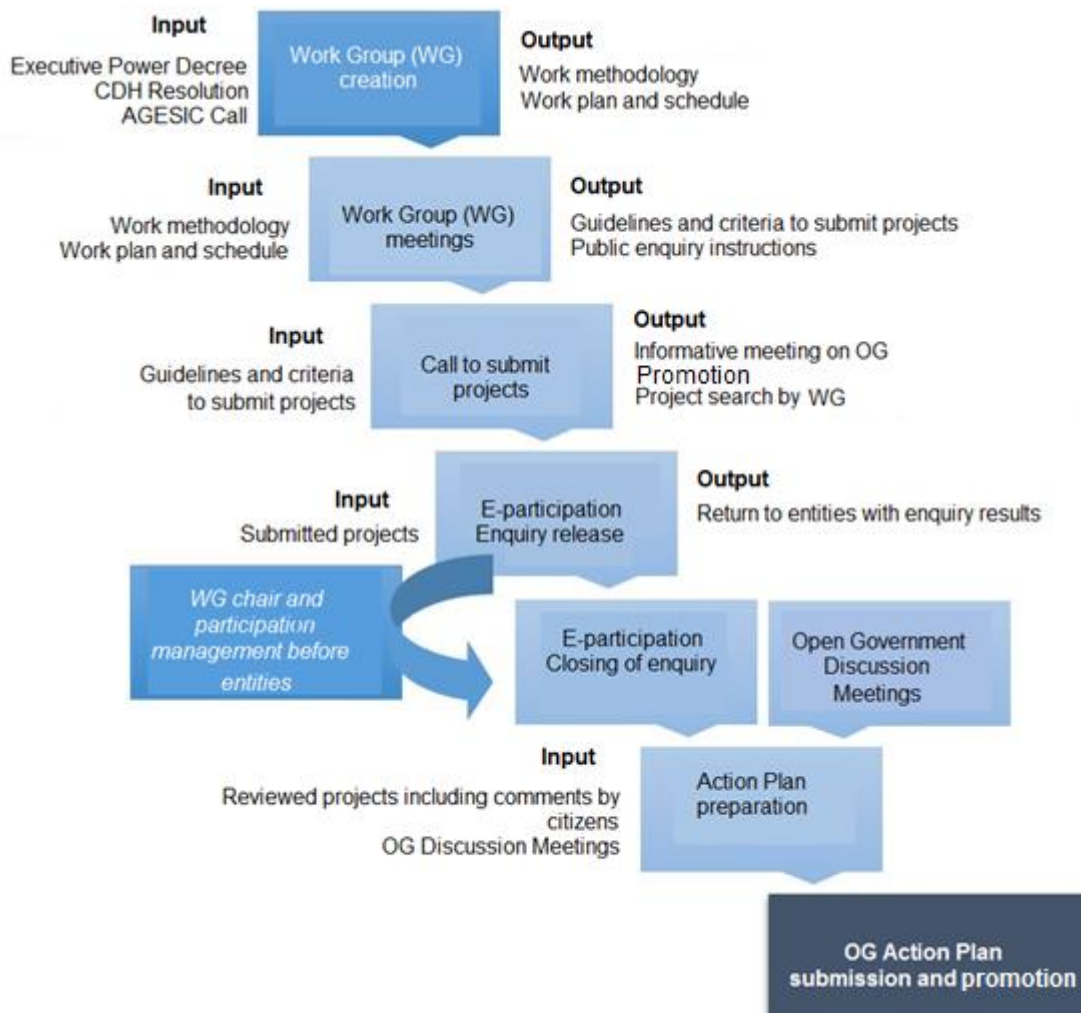
- Work Group monthly meetings.
- Contact with all people in charge of commitments (semiannually), AGESIC assistance of some projects.
- (Semiannual) update and publication of Plan execution progress in AGESIC's portal.
- Promotion plan of Plan commitments.





**CHART 1**  
**National Action Plan**

Work flow





# Commitments

In the Action Plan 2014-2016, Uruguay establishes 40 commitments with 91 goals grouped in 8 thematic focuses. 10 commitments integrate, totally or partially, 25 proposals of the Civil Society generated through the Discussion Meetings mechanism.

*Thematic focuses:*

## **1. Open Government promotion and development in Uruguay**

Boosting and facilitating citizen participation and collaboration by creating new spaces and promoting the existing ones. Strengthening organizations' skills to develop new models to interact with the citizenship.

## **2. Open Government for sectoral development**

Strengthening the progress made in social policies in Uruguay, promoting practices of democratic coexistence, transparency and accountability in the implementation of specific policies, as well as the application of improvements in participation processes.

## **3. Promotion of Public Information Access Right**

Boosting citizens' capacity to exercise the public information access right, as the basis for transparency and collective development of proposals that collaborate to deepen the country's transparency culture.

## **4. From Public Data to Open Data**

Developing a standardization and transformation strategy from public data into open data, prioritizing subject areas that allow for the analysis of public policies, as well as addressing specific needs of the Civil Society.

## **5. Transparency in Purchases and Management of Public Resources**

Advancing in the promotion of transparency in public purchases and the efficiency of State resources management in order to allow citizens to control public funds management.

## **6. Online procedures and services**

Increasing procedures' and services' availability by electronic means, simplifying proceedings before the Administration for citizens and companies, and promoting the interoperability between different public entities.

## **7. Services for Improving Proximity with Citizens**

Implementing public policies that ensure equity of access to State information and services, assuring a comprehensive and quality service, according to the population's needs in order to develop a close, effective and efficient State.





## **8. Improvement of Local Governments' Citizen Services**

Making progress in citizen services through the development of new projects with local and municipal extent.

These commitments contribute to three out of five Open Government challenges established by the Open Government Partnership (OGP): To increase Public Integrity, More effective management of public resources and to Improve Public Services Provision.

The Action Plan 2014-2016 includes projects of 21 State institutions (Presidency of the Republic, AGESIC, MRREE, OPP-AGEV, MEF-DGS, MEF- National Board of Land Registry, MIDES, INJU, Municipality B of Montevideo, ANEP, UAIP, BCU, Local Board of Maldonado, MSP, MDN-DINACIA, Parliament - Commission for Information Technology of the Parliament, ACCE, Local Government of Rivera and Municipality of Maldonado) and the Academia.

**Each commitment is described below.**

Each project is described in "**Annex 1 - Project Sheets**" with their main milestones, goals and individuals in charge, "**Annex 2 – Commitments Follow-up Sheet**" summarizes goals and projects, "**Annex 3 – Proposals Follow-up Sheet**" includes all the proposals made by the Civil Society within the framework of Discussion Meetings and the agreement stage they are in.





# 1. Open Government promotion and development in

## Uruguay

Boosting and facilitating citizen participation and collaboration by creating new spaces and promoting the existing ones. Strengthening organizations' skills to carry out new models to interact with the citizenship.

### **Commitments**

#### **1.1. Strengthening of citizen participation culture in Uruguay (Presidency of the Republic and AGESIC)**

Disseminating, promoting and making all information on citizen participation spaces already existing in Uruguay available for the citizenship, informing about its characteristics and the best practices thereon, promoting its replication.

Goals:

- Publication of the national catalogue of Citizen participation spaces in Uruguay June 2015
- Publication of a public calendar of citizen participation activities. December 2015
- Publication of a document of Successful Cases and Good Practices about Citizen participation in Uruguay December 2015

Relevant for advancing in	Transparency	Participation	Accountability
		X	





## 1.2. Open Government: An issue concerning everyone (AGESIC)

To disseminate the Open Government initiative in the State Entities and to create proper conditions for its joint construction, incorporating the cooperation between the State and the Civil Society in our country.

This project is coordinated by AGESIC with the participation of other actors: MRREE, UAIP, MEF, INE, OPP, ICP, RGA

Goals:

- To hold a Discussion Meeting on aspects related to transparency, accountability and anti-corruption. December 2014
- 2 Workshops for Open Government Training and Raising Awareness for middle and high management levels of the Public Administration June 2015
- To create the review of the Open Government Work Group processes and competences in order to report to the corresponding authorities. March 2015
- To develop a promotion plan of the Open Government Plan and its initiatives December 2014

Relevant for advancing in	Transparency	Participation	Accountability
	X	X	X

## 1.3. Open Government Funds (AGESIC)

To promote innovation and participation of State entities, developers and citizens in general to create new technological solutions which contribute to the Open Government (DateIdea2014).

Goals:

- Development of a new management process for ideas and needs and of the contest DateIdea 2014 in Hackathon format. September 2014
- Selection of 5 initiatives to be developed by means of Open Government funds December 2014
- Implementation of completed projects June 2016





Relevant for advancing in	Transparency	Participation	Accountability
			X

#### 1.4. Citizen e-collaboration: Tramites.gub.uy (AGESIC)

To establish a permanent space for citizen e-participation and e-collaboration, which allow feedback and a process of continuous improvement with regards to information on procedures and services provided by the State through the tramites.gub.uy portal.

Goals:

- Massive promotion campaign for the citizenship to know about Tramites.gub.uy and its functionalities. March 2015
- Established e-Collaboration Process of Tramites.gub.uy, considering feedback with Administration entities and publication of the e-Collaboration process execution results in Tramites.gub.uy for the citizenship. May 2015

Relevant for advancing in	Transparency	Participation	Accountability
	X	X	







## 2. Open Government for sectorial development

*To strengthen the progress made in social policies in Uruguay, promoting practices of democratic coexistence, transparency and accountability of specific policies' implementation, as well as the application of improvements in participation processes.*

### **Commitments**

#### **2.1. Affirmative actions for afro-descendant population: transparency and accountability (MIDES)**

Transparency and accountability of the implementation process of Law No. 19,122 on the regulation for promoting the participation of afro-descendants in the education and work sector of September 9<sup>th</sup>, 2013.

Goals:

- Implementation of a communication strategy regarding afro-descendant population's rights June 2015
- Accountability of the implementation of Law No. 19,122 on the Regulation for promoting afro-descendants' participation in the education and work sector of September 9<sup>th</sup>, 2013. December 2015

Relevant for advancing in	Transparency	Participation	Accountability
	X		X





## 2.2. Plan of improvements in instances of citizen participation and the relationship with the citizenship by means of Inter-institutional Meetings of Public Social Policies (MIDES)

Facilitating information exchange regarding social policies of the national and local government and the citizenship.

Promoting the relationship between Inter-institutional Meetings of Public Social Policies (MIPS) and the Civil Society organized throughout the country, as well as incorporating technological tools to improve communication and participation channels.

Goals:

- Development of 17 exchange workshops on the State-Civil Society relationship with local MIPS, 6 public launches of Local Strategic Agendas and 16 local meetings between MIPS and the Organized Civil Society. December 2015
- Implementation of a website that allows for the promotion of information in dialogue instances with organizations of the Civil Society, as well as proposal exchange. December 2015

Relevant for advancing in	Transparency	Participation	Accountability
		X	

## 2.3. Urban Development Program "Barrio de las Artes" ("Art Neighbourhood", Municipality B of Montevideo)

To structure a collective process oriented towards the construction of the future "Barrio de las Artes", with a professional and innovative approach in the intersection of foresight and cultural management.

To promote at a national and international level the innovations generated within the Territorial Development Program and "Barrio de las Artes" Foresight.

Goals:

- Development of workshops of Training and Prospective Action/"Barrio de las Artes" 2034 articulating interests and intentions of agents from the cultural, social and commercial areas present in the neighbourhood, both public and private. November 2014





- Preparation of the First Strategic Plan of Development and Land Use Regulation for the “Barrio de las Artes” agreed on with agents from the cultural, social and commercial areas, both public and private, and from the system of impact and evolution indicators, for the assessment and monitoring of “Barrio de las Artes”.

December 2015

Relevant for advancing in	Transparency	Participation	Accountability
			X

#### 2.4. Dialogue and Consultation System (MRREE)

To democratize foreign policy aiming at:

- More dialogue instances with the citizenship through the call for collective participation spaces, the use of e-participation tools and the implementation of plenaries with institutional benchmarks.
- More direct consultations for a better incidence of Civil Society, through the contribution before specific subject agendas of foreign policies, with access to substantive information.
- Follow-up and development of a common agenda.

Goals:

- Implementation of the Consultation Dialogue System, including technological components as well as internal processes that sustain the project.

December 2015

Relevant for advancing in	Transparency	Participation	Accountability
	X	X	





### 3. Promotion of Public Information Access Right

*To strengthen the citizens' ability to exercise their Public Information Access right, as the basis for transparency and collective construction.*

#### **Commitments**

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#### **3.1. Promotion and dissemination of the Public Information Access Right (UAIP)**

To develop and execute a dissemination and promotion plan for making use of the Public Information Access Right promoting its exercise by different social groups and a larger number of people. Said plan was agreed on in the First Dialogue Meeting "Gobierno Abierto y Acceso a la Información Pública" (Open Government and Public Information Access) incorporating the Civil Society's and the State's view.

To create a discussion space to promote improvements to the Public Information Access Act.

Goals:

- Implementation of the project "Queremos Saber" (We want to know), by means of which children and adolescents ask questions and request information online to the State. June 2015
- Training course on the Public Information Access Right designed and executed with the participation of the Civil Society and the academia, for civil servants, academics and activists of the Civil Society. December 2014
- Development of a Campaign for raising awareness on the right to public information: "Movida Ciudadana" (Citizens' Mobilization). October 2014
- Replication Networks - To develop agreements with other State entities to create replicators that promote and train citizens on the citizenship right to public information: MEC Centers, Ceibal Spaces, ENAP. December 2015
- To create a single repository with open data of mails referring to the Transparency of State entities. December 2014





- To hold a Conference on Public Information organized together with the Civil Society organizations. May 2015
- To call for the Advisory Committee of the UAIP in order to reflect and create a series of proposals to improve the Public Information Access Act and its institutionality. March - May 2015

Relevant for advancing in	Transparency	Participation	Accountability
	X	X	

### 3.2.e-access: National System for Requesting Access to Public Information (UAIP)

To implement a computer application which allows managing and following up the requests for accessing public information presented before any public organization, enabling the citizen to put forward the online form and enabling the supervisory body to obtain information regarding the state of compliance of every one of the compelled subjects.

Goals:

- Implementation of the first version of the System for Requesting Access to Public Information for citizens (beta version, trial run with 5 State entities). December 2014
- Promotion and training actions for using the system. December 2014
- Implementation of the final version of the System for Access Requests. December 2015

Relevant for advancing in	Transparency	Participation	Accountability
	X		

### 3.3.Responses to requests for accessing public information (BCU)

To incorporate public responses to requests for accessing public information through the Central Bank of Uruguay's website.





Goals:

- Publication of public nature responses to requests to access public information in the Central Bank of Uruguay's website.

Relevant for advancing in	Transparency	Participation	Accountability
	X		X

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### 3.4. Accessible open doors Board (Municipality of Maldonado)

To boost the construction, institutionalization and deepening of a transparency culture and to adopt in the Local Board of Maldonado an efficient management model in compliance with the best practices in the subject matter.

Goals:

- To digitalize and publish 100% of the public documentation in the Local Board of Maldonado available in the minutes and manuscripts.

Relevant for advancing in	Transparency	Participation	Accountability
	X		





### 3.5. Single access point to statistical information available to the State (AGESIC)

To map and publish in an online catalogue, centralized and accessible with all the statistical information available in the different State entities' websites related to subjects such as health, education, environment, social development among others, thereby facilitating its access and information search through the features provided by information technologies.

#### Goals:

- Design of a mapping Project by means of a collaborative methodology with the main interested parties. March 2015
- Mapping process and sheet of completed surveys. May 2015
- First version of Statistical information Catalogue available. August 2015
- Statistical information Catalogue with different subjects discussed. June 2016

Relevant for advancing in	Transparency	Participation	Accountability
	X	x	X





## 4. From Public Data to Open Data

*To develop a standardization and transformation strategy of public data into Open Data, prioritizing the subject matters that allow for making an analysis of public policies, as well as satisfying the Civil Society specific needs.*

### Commitments

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#### 4.1. Government Open Data (AGESIC)

To promote the publication, utilization and re-utilization of Government Open Data.

##### Goals:

- |  |               |
|--|---------------|
| • To formalize the Open Data work group, considering the representation of the civil society, the academia and companies.  | December 2014 |
| • To generate a participation space for identifying and prioritizing work areas and creating a collective Open Government Action Plan for the period 2015-2016.      | December 2014 |
| • To create specific work groups in fields such as health, education, social policies and consumption.   | March 2015    |
| • To elaborate good practices for the opening and publication of Government Open Data, in subjects such as personal data dissociation and publication in rdf format. | March 2015    |
| • To develop an assistant for publishing metadata in RDF format for State entities.  | December 2014 |
| • To create the regulations on Open Data, including the review of license standards to be adopted.   | June 2015     |
| • Implementation of visual displays in the Open Data national Catalogue.   | December 2015 |
| • Recommendation of solutions for the visualization of Open Data in public entities.   | December 2014 |







- Publication of open data sets common to different organizations aiming at improving systems' interoperability.

December 2015

Relevant for advancing in	Transparency	Participation	Accountability
	X	X	

#### 4.2. Open Data for the analysis of public policies (OPP-AGEV)

To promote the publication, utilization and re-utilization of Open Data relevant for the analysis and improvement of public policies.

Goals:

- Publication of indicators of Observatorio Uruguay in Open Data about public policies updated to 2013 and 2014.
- Publication of updated data on the allocation and execution of the public budget 2013, 2014 and 2015 in Open Data.
- Publication and promotion of at least five new data sets relevant for analyzing and evaluating policies.

December 2015

July 2015

December 2015

Relevant for advancing in	Transparency	Participation	Accountability
	X	X	X





#### 4.3. Open Land Registry (MEF – Land Registry)

To carry out strategic guidelines of the National Board of Land Registry aiming at the modernization of the registry as the national registry of real property and facilitating mechanisms of access to land registry information.

Goals:

- Publication of all urban and rural municipal registers of the country in open data format. October 2014
- Implementation of participation tools for the valuation of data published by the General Board of Land Registry by citizens. March 2014
- Plan for the publication of new data sets according to the proposals received through the participation mechanisms implemented by the General Board of Land Registry. June – December 2015

Relevant for advancing in	Transparency	Participation	Accountability
	x	X	

#### 4.4. Publication of Social Programs Microdata in open format (MIDES)

To make social programs databases (microdata) available in open formats, in order to contribute to transparency and accountability, as well as providing supplies for investigations of academic nature.

Goals:

- Publication of microdata of three selected bases of each program (PANES, Uruguay Trabaja, Uruguay Integra). December 2015

Relevant for advancing in	Transparency	Participation	Accountability
	X	X	x





#### 4.5. Promotion of information for exercising Health Users' Rights (MSP)

To contribute to the promotion and understanding of information related to the Rights of all National Health Integrated System users in Uruguay.

Goals:

- Inventory of Data and Reports published by the National Health Integrated System. December 2014
- To have an approved Plan for Disseminating Information and Citizen collaboration. December 2014
- Round of Dialogue held between the Ministry of Public Health and the Civil Society on the National Health Integrated System Open Data and the analysis of data sets of the National Health System selected to be part of the completed National Data Catalogue. December 2015

Relevant for advancing in	Transparency	Participation	Accountability
	X	X	X

#### 4.6. Airport Open Data (MDN-DINACIA)

To improve the quality of information provided to citizens and to create procedures for opening statistical, infrastructure and general information data for citizens which are currently held by the National Board of Civil Aviation and Aeronautical Infrastructure (DINACIA).

Goals:

- Six sets of published data on the airport movement of people and loads. December 2014

Relevant for advancing in	Transparency	Participation	Accountability
	X	X	





#### 4.7. Transparency in the life cycle of Uruguayan Draft Laws (National Parliament).

Objective 1: To make the change process of different versions of parliamentary documents more transparent for citizens.

Objective 2: To make all versions of the Draft Law opportunely available to the Legislator, as well as comparisons of successive versions, thereby achieving greater operating efficiency. To semantically enrich the parliamentary documents to make their interpretation and consultation easier.

Goals:

- Publication in open format of 4 complete trial run cases. December 2014
- Viewer of Law Drafts' Comparisons under production (Differences between each one of the versions of draft laws will be viewed). June 2015
- Trained human resources and available tools for processing new draft laws throughout their life cycle in open format (according to the AkomaNtoso standard). December 2015
- Starting the implementation of a new marking system with the selected draft laws. March 2016

Relevant for advancing in	Transparency	Participation	Accountability
	X		





## 5. Transparency in Purchases and Management of

### Public Resources

*To advance in the promotion of transparency in public purchases and in the efficiency of State resources management in order to enable citizens to control the management of public funds.*

#### Commitments

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##### 5.1. Observatory of Public purchases (ACCE)

To analyse and promote the characteristics and performance of public purchases in Uruguay.

Goals:

- To have information of 100% of public purchases of Central Government entities integrated to the Observatory of Public Purchases. December 2014
- To have information of 100% of public purchases of Central Government entities, Autonomous Entities and Decentralized Services and Local Governments integrated to the Observatory. December 2015

Relevant for advancing in	Transparency	Participation	Accountability
	X		X

##### 5.2. Single Registry of State Suppliers (ACCE)

To implement a Single Registry of State Suppliers (RUPE) which allows improving the State management of relationships with suppliers, keeping a reliable registry of the level of suppliers' compliance with the contracts available throughout the State.

Goals:

- Integration of all State entities to the Single Registry of State Suppliers (RUPE). December 2015





Relevant for advancing in	Transparency	Participation	Accountability
	X		

### 5.3. National Public Software (AGESIC)

To optimize and rationalize resources (human, economic, etc.) for producing technological solutions of state and social interest, as well as sharing knowledge generated in software construction and utilization.

Goals:

- To increase up to 10 the number of applications available in the Uruguayan Public Software Catalogue by December 2014 and up to 20 by December 2015. December 2015
- To execute the creation of the Public Software Work Group. To include other actors; the academia, the Civil Society, and the software industry. December 2015
- Incorporation of good practices related to Public Software - Model for the evaluation of free license Software. December 2015
- Promotion Plan for raising awareness and communicating the Public Software subject in general. December 2015

Relevant for advancing in	Transparency	Participation	Accountability
	X	X	

### 5.4. Transparency in cultural projects management (MRREE)

To collaborate in the transparent management of promotion, reception and selection of cultural projects promoted by Uruguay abroad.

Goals:

- Publication of selection process Reports (reception, follow up and impact assessment) of cultural projects promoted by Uruguay abroad. April 2015
- Implementation of support software for selection April 2015





processes of cultural projects.

Relevant for advancing in	Transparency	Participation	Accountability
	X		

### 5.5. Transparency in the State Projects Portfolio (AGESIC)

To make all the information on the program and project portfolio of different State entities available to the citizenship in order to contribute to a greater transparency.

Goals:

- Publication of the 1<sup>st</sup> dataset with project information (name, aim, start date, end date, target population). December 2014
- Established Publication Strategy for the Project Management System datasets (SIGES) and goals set for 2015. December 2014

Relevant for advancing in	Transparency	Participation	Accountability
	X		





## 6. Online proceedings and services

*To increase the availability of proceedings and services by electronic means, simplifying administrative proceedings for citizens and companies, and promoting interoperability between different public entities.*

### **Commitments**

The commitments of this thematic focus are relevant for advancing in the challenge of improving public services.

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#### **6.1. Simplification and Online Proceedings Program (AGESIC).**

To increase availability of proceedings and services by electronic means, simplifying administrative proceedings for citizens and companies and eliminating or minimizing the on-site attendance in public agencies.

Goals:

- 80% of mostly used proceedings in Central Administration implemented electronically by the end of the five year period (40 proceedings). December 2015

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#### **6.2. Processing of identity document (ID) abroad (MRREE)**

To allow processing of identity document (ID) abroad.

Goals:

- Run trial case implemented in the consular office in Buenos Aires for the identity card request by Uruguayan citizens residing abroad. December 2015

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#### **6.3. Interactive Tourist Itineraries (MTD)**

To make a web tool available allowing to carry out interactive tourist Itineraries.







Goals:

- Itinerary of tourist attractions available in the Tourism and Sport Ministry webpage.

December 2014

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#### **6.4. Online issuing service for MiPyme certificates (MIEM-DINAPYME)**

To expand the registry system for companies and entrepreneurs implemented in Dinapyme, in order to implement on-line the Mipyme certification processes and Mipyme certification for the program of public purchases.

Goals:

- Online issuing service for MiPyme certificates.

December 2014

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#### **6.5. Map of Educational programs by the National Administration of Public Education (ANEP)**

To provide a map of educational programs by the National Administration of Public Education.

Goals:

- Portal of educational programs implemented with the promotion for citizens of all the National Administration of Public Education educational centres.

December 2014

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#### **6.6. New Web Portal for the Ministry of Economic and Financial Affairs (MEF).**

To design a new Web Portal for the Ministry of Economic and Financial Affairs that focuses on the citizens by means of accessibility guidelines, usability, transparency and access to public information.

Goals:

- To have a website in the Ministry of Economic and Financial Affairs developed in accordance with AGESIC strategic guidelines regarding state portals.

December 2015





### 6.7. Special Data Infrastructure (Presidency of the Republic).

To develop technical regulations and recommendations promoting interoperability in production, access and documentation of geographic information available in the country, as well as the publication of geo-services, which allow access to quality geographical information.

Goals:

- Publication of at least six technical standards, recommendations, codifications, forms of access, documentation and other criteria for geographic data exchange in ide.uy.
- Publication of at least eight layers of geographic information, produced by public entities, of free access published in ide.uy.

December 2015





## 7. Services for Improving Proximity with Citizens

*To implement public policies that ensure equity of access to State information and services, assuring comprehensive and quality service, according to the citizenship's needs in order to develop a close, effective and efficient State.*

### **Commitments**

#### **7.1. Citizen Service Points (AGESIC)**

To achieve quality assistance for citizens allowing to significantly improve the access to proceedings and services for the population, strengthening the territorial decentralization and ensuring uniformity and comprehensive attention throughout the State.

Citizen Service Points are characterized for being based on an attention model focused on citizens, for the distribution and geographical coverage at a national level, for using a message and image common throughout the citizenship, for being a space promoting and enabling citizens' participation and direct feedback.

#### Goals:

- To expand the physical network of citizen on-site assistance, installing 85 Citizen Service Points distributed throughout the national territory. October 2014
- To expand the network with new channels and complementary products to mitigate the gaps created by the territorial distribution of population. December 2015
- To implement a trial tele-presence plan with specialized citizen service throughout the national territory. December 2015

Relevant for advancing in	Transparency	Participation	Accountability
	X	X	





### 7.2. Integration of the National Resources Guide with the Geographical Information System (MIDES).

To include the National Guide of Social Resources with the MIDES Geographical Information System to promote people's access to social resources, presenting access ways (entrance gates) of the different resources included in the Guide in a geo-referenced manner.

Goals:

- Resources of all entities with national scope geo-referenced and available in the Resources Guide website. December 2014

Relevant for advancing in	Transparency	Participation	Accountability
	X	X	

### 7.3. "Hecho para Jóvenes" ("Made for Young People", MIDES-INJU).

To design a web portal prioritizing and integrating the programs of different public entities offered to young people, which will work as an entrance gate to programs and news related to youngsters and which will later enable information exchange, participation and accountability at a citizen level.

Goals:

- Operative Web Portal "Hecho para Jóvenes" with information about the programs offered by different public organizations to youngsters. October 2014
- Completion of the second phase of the Web Portal "Hecho para Jóvenes": development of applications and interactive sections oriented towards information exchange and accountability at a citizen level. December 2015

Relevant for advancing in	Transparency	Participation	Accountability
	X	X	





#### 7.4. Daily exchange closing rate of the Central Bank of Uruguay (BCU)

To make the daily exchange closing rate published by the Central Bank of Uruguay available in a format that can be consumed from an application and easily accessible to the citizenship.

Goals:

- Implementation of the application for the Publication of daily exchange closing rates. December 2014

Relevant for advancing in	Transparency	Participation	Accountability
	X		

#### 7.5. Mobile Government (AGESIC)

To develop a mobile Government in Uruguay, taking advantage of the mobile channel potential to get the citizenship closer to information and new services.

Goals:

- To make the mobile services and applications of the State centrally available, as well as those developed through serviciosmoviles.gub.uy June 2015
- Publication of at least 5 sets of good practices for guiding the development of mobile services in the country. December 2015

Relevant for advancing in	Transparency	Participation	Accountability
	X		

#### 7.6. Tele Imaging Service - Salud.uy Program (MEF - MSP - AGESIC)

To implement a new National Tele Imaging System (SNT) within the framework of Salud.uy program, offering a platform of general extent (public and private) for complementing field services at a national level which will allow citizens to have remote access to doctors and specialists (Telemedicine).

Goals:

- Tele Imaging Service operative installation, **in four health centers of Uruguay**: Hospital Policial, Hospital October 2014





Departamental de Fray Bentos, Hospital  
Departamental de Flores and Hospital Departamental  
de Artigas.

- Tele Imaging Service operative installation in a total of 10 health centres throughout the country.

December 2015

Relevant for advancing in	Transparency	Participation	Accountability
	X		





## 8. Improvement in the Citizen Service of Local

### Governments

*To make progress in citizen service through the development of new projects of local and municipal scope.*

### Commitments

#### 8.1. Quality Virtual Interaction with the Citizenship (Municipality of Rivera)

To incorporate self-service tools and a response service for citizens' suggestions, consultations and complaints in the Municipality of Rivera website.

##### Goals:

- Citizen Service Process publication and promotion through the Municipality of Rivera Portal. December 2015
- Tools for citizen self-consultation and self-service incorporated in the Municipality of Rivera Portal. December 2015

Relevant for advancing in	Transparency	Participation	Accountability
	X	X	

#### 8.2. Integrated System for the Management of Municipal Complaints (Municipality of Maldonado)

To create and implement an Integrated System for Managing Municipal Complaints allowing neighbours to make claims and/or complaints through the Web or through Self-management Terminals located throughout the city, simplifying complaint proceedings for citizens in Maldonado.





Goals:

- Incorporation of the mobile channel (Smartphone) for the management of municipal complaints in the Council of Maldonado. December 2014
- Installation of a self-consultation terminal in the city of Maldonado for the management of municipal complaints by citizens. December 2015

Relevant for advancing in	Transparency	Participation	Accountability
	X	X	

## Participants in the creation of the Plan

The following is a detail of all the organizations which contributed to the Action Plan commitments or participated in Discussion Meetings.

### State Entities

Presidency of the Republic, Agency for e-Government and Information and Knowledge Society, Ministry of Foreign Affairs, Ministry of Social Development, Ministry of Public Health, Ministry of Economic and Financial Affairs (National Board of Land Registry, General Board Secretariat), Unit of Access to Public Information, National Statistics Bureau, Planning and Budgeting Office, Council B of Montevideo, Central Bank of Uruguay, Local Board of Maldonado, Municipality of Rivera, State Management and Assessment Division (AGEV) of the Planning and Budgeting Office, National Board of Civil Aviation and Aeronautical Infrastructure, Commission for Information Technology of the National Parliament, Agency of State purchases and contracts, National Board of Craftsmanship, Small and Medium energy companies of the Ministry of Industry, Energy and Mining, National Administration of Public Education, National Bureau of Youth, Council of Maldonado, Municipality of Maldonado, ANCAP, UTE, Social Security and Pension Fund System, Central Executive Council (CODICEN) of the National Administration of Public Education (ANEP).







## Civil Society

Red de Gobierno Abierto (DATA, CAINFO, REDCON, CreativeCommons, Centro de Estudio de Software Libre, Uruguay Transparente y Cotidiano Mujer), Mujer y Salud Uruguay, Mujer ahora, El Abrojo, Red pro Sistema Nacional de Cuidados, Fundación Justicia y Derecho, El Tejano.

## Academia

Bureau of Political Sciences of the School of Social Sciences of the University of the Republic, School of Engineering, Communication Sciences Degree, School of Humanities.

## Companies

The Uruguayan House of information technology, through its president Carlos Caetano, followed the process in the second Discussion Meeting "Gobierno Electrónico y Gobierno Abierto" (e-Government and Open Government).

## International Organizations which supported the process

UNESCO, RedGealc

# References - Acronyms

The following is a detailed list of the acronyms of the organizations that appear in the plan and their full name.

Organization	Acronym (in Spanish)	Website
National Administration of Powerhouses and Electrical Transmissions	UTE	<a href="http://www.ute.com.uy/">www.ute.com.uy/</a>
Agency of State Purchases and Contracts	ACCE	<a href="http://www.comprasestatales.gub.uy">www.comprasestatales.gub.uy</a>
Agency for the Development of e-Management Government and Information and Knowledge Society.	AGESIC	<a href="http://www.agesic.gub.uy">www.agesic.gub.uy</a>
National Administration of Public Education	ANEP	<a href="http://www.anep.edu.uy">www.anep.edu.uy</a>
State Management and Assessment Division of the Planning and Budgeting Office	AGEV	<a href="http://www.agev.opp.gub.uy/">www.agev.opp.gub.uy/</a>
National Internal Audit	AIN	<a href="http://www.ain.gub.uy">www.ain.gub.uy</a>
Central Bank of Uruguay	BCU	<a href="http://www.bcu.gub.uy">www.bcu.gub.uy</a>
Social Security and Pension Fund System	BPS	<a href="http://www.bps.gub.uy">www.bps.gub.uy</a>
Filing and Access to Public Information Centre	CAINFO	<a href="http://www.cainfo.org.uy">www.cainfo.org.uy</a>
National General Accounting Office	CGN	<a href="http://www.cgn.gub.uy/">www.cgn.gub.uy/</a>





Organization	Acronym (in Spanish)	Website
Open Data, Transparency and information Access	D.A.T.A.	<a href="http://www.datauy.org">www.datauy.org</a>
National Board of Land Registry	DNC	<a href="http://www.catastro.gub.uy">www.catastro.gub.uy</a>
National Board of Civil Aviation and Aeronautical Infrastructure	DINACIA	<a href="http://www.dinacia.gub.uy">www.dinacia.gub.uy</a>
Political Science Bureau – UDELAR	ICP	<a href="http://www.fcs.edu.uy/">http://www.fcs.edu.uy/</a>
National Bureau of Youth	INJU	<a href="http://www.inju.gub.uy">www.inju.gub.uy</a>
National Statistics Bureau	INE	<a href="http://www.ine.gub.uy">www.ine.gub.uy</a>
National Wine-Growing Bureau	INAVI	<a href="http://www.inavi.com.uy">www.inavi.com.uy</a>
Local Municipality of Rivera	IDR	<a href="http://www.rivera.gub.uy">www.rivera.gub.uy</a>
Municipal Authority of San José	IMSJ	<a href="http://www.imsj.gub.uy">www.imsj.gub.uy</a>
Local Board of Montevideo	JDM	<a href="http://www.juntamaldonado.gub.uy">www.juntamaldonado.gub.uy</a>
Ministry of National Defence	MDN	<a href="http://www.mdn.gub.uy/">www.mdn.gub.uy/</a>
Ministry of Social Development	MIDES	<a href="http://www.mides.gub.uy">www.mides.gub.uy</a>
Ministry of Economic and Financial Affairs	MEF	<a href="http://www.mef.gub.uy">www.mef.gub.uy</a>
Ministry of Foreign Affairs	MRREE	<a href="http://www.mrree.gub.uy">www.mrree.gub.uy</a>
Ministry of Public Health	MSP	<a href="http://www.msp.gub.uy">www.msp.gub.uy</a>
Ministry of Work and Social Security	MTSS	<a href="http://www.mtss.gub.uy/">www.mtss.gub.uy/</a>
Ministry of Transport and Public Works	MTOP	<a href="http://www.mtop.gub.uy">www.mtop.gub.uy</a>
Ministry of the Interior	MI	<a href="http://www.minterior.gub.uy">/www.minterior.gub.uy</a>
Council of Maldonado	MM	<a href="http://www.municipiomaldonado.gub.uy">www.municipiomaldonado.gub.uy</a>
Planning and Budgeting Office	OPP	<a href="http://www.opp.gub.uy">www.opp.gub.uy</a>
United Nations Educational, Scientific and Cultural Organization	UNESCO	<a href="http://www.unesco.org">www.unesco.org</a>
Parliament - Commission for Information Technology of the Parliament	Parliament	<a href="http://www.parlamento.gub.uy/">http://www.parlamento.gub.uy/</a>
Presidency of the Republic of Uruguay	Presidency	<a href="http://www.presidencia.gub.uy">www.presidencia.gub.uy</a>
Open Government Network	RGA	<a href="http://www.rga.uy">www.rga.uy</a>
Public Information Access Unit	UAIP	<a href="http://www.uaip.gub.uy">www.uaip.gub.uy</a>

